

TRANSFORMATION PROGRAMME - Project Portfolio

**RED** Seriously compromised and at high risk of failure  
**AMBER** At risk of failure, benefits compromised or uncertainty over timescales/costs  
**GREEN** Proceeding according to plan and milestones achieved.

Major Change Project Sponsor	SRO	PjM	Level	EqIA	Project Ref	Project Name	2011/12 Savings £'000	2011/12 Savings 'Banked' (Certain to be achieved) £'000 AS AT END OCT	2011/12 Forecast for Year End £'000	2011/12 Forecast Variance £'000	2011/12 Non Recurring Implementation Costs £'000	2011/12 Shortfall/Slippage £'000	RAG Status for 2011/12 Delivery	Update/Issues/Status
<b>ADULT's</b>							<b>6,619</b>	<b>6,011</b>	<b>6,431</b>	<b>-188</b>	<b>TBC</b>	<b>TBC</b>		
David Kerambrum	Steve Tingle	-	-	-	<b>ADU-01</b>	<b>Commissioning staff - review and remodel</b>	<b>1,100</b>	<b>1,100</b>	<b>1,116</b>	<b>16</b>	<b>10</b>	<b>-</b>	<b>Details below</b>	
		One	✓	-	ADU-01-001	Remodel community commissioning and ILS	855	855	871	16	4	0	G	Project completed, monitoring to ensure that delivery continues to plan
		One	✓	-	ADU-01-002	Remodel Mental Health Services	245	245	245	0	6	0	G	Project completed, monitoring to ensure that delivery continues to plan
Harry Catherall	David Kerambrum/ Gladys Rhodes-White	-	-	-	<b>ADU-02</b>	<b>Commissioning budgets - renegotiate with external providers, review, increase use of reablement and personalisation</b>	<b>3,318</b>	<b>2,823</b>	<b>3,215</b>	<b>-103</b>	<b>-</b>	<b>50</b>	<b>Details below</b>	
		One	✓	-	ADU-02-001	Reduce payments to external providers - Residential & Nursing	146	350	350	204	0	0	G	Targeted efficiency to be offset from the inflation removal saving. 2010/2011 rates are currently in place. Additional savings will also be made as a result of reduced weekly rates which will come into force upon commencement of the new contract. Awaiting the CCP decision regarding the procurement prior to commencement of new terms and conditions. As a result of the procurement activity, a potential saving of £32,000 has been identified for CHC clients using res and nursing homes in the borough. However, prices submitted for out of area placements can also be realised as other host authorities have reduced their set weekly rate. Projected figures have been requested from the Finance Team.
		One	✓	-	ADU-02-002	Reduce payments to external providers - Other care	201	441	577	376	0	0	G	£16,292.00 confirmed with a 3.5% reduction of 2 day care contracts. Joint working will take place between CTP and Council colleagues regarding the future provision of day care. A joint PID will be drafted and discussed at SPT. £50,528.75 confirmed through 3.5% reduction of PP and QP hourly rates (1st August). 6% reduction of the hourly rate paid to an LD Dom Care Provider with cap put on sleep in rate. Reduction will commence on 1st October 2011 resulting in a 6 month efficiency of £39,657.50. Possible £50,000 identified following discussions and meetings of the other major LD provider. Further reductions will also be made through the reduction of the hourly rate. Also, possible saving of an LD SLS provider of £29,850.00 if a 6% reduction was applied to the current rate as from 1st October 2011.
		Two	✗	-	ADU-02-003	Reduce payments to holders of TUPE contracts to market rate.	770	137	137	-633	0	0	R	Discussions with one LD TUPE provider identified savings of £99,000 in year with further savings in subsequent year. The other LD TUPE provider currently formulating a proposal that will see savings in this year and the next. The other TUPE provider has also proposed savings and these are under discussion. A solution will be obtained as a matter of urgency. The targeted efficiency of £770,000 is approximately 16% of the contract value for 2010/2011. A request to slip this target to next year has been made.
		Two	✗	-	ADU-02-004 ADU-02-005	Additional income: Increase NDI to 90% Remove subsidies for day care users	266	216	216	-50	0	50	A	Continuing to monitor to target. Progress is improving and the efficiency is coming closer to target
		-	-	-	ADU-02-006 ADU-02-007 ADU-02-008	Increase the use of Re-ablement and Personalisation: Introduce reablement to all service users as part of review services. Reduce allocations from Resource Allocation System for personal budgets Increase use of Telecare devices	0	0	0	0	0	0	G	Three projects amalgamated into ADU-02-009 - see below.
		Three	✓	-	ADU-02-009	Adult Social Care - Performance Management and Efficiencies Framework - Increase the use of reablement and personalisation.	1,935	1,679	1,935	0	0	0	A	Use of telecare devices continues to rise, resulting in reduced packages of care costs. stage 1 report drafted to increase size and multidisciplinary nature of the reablement service using £170k from health transfer and ensuring it is targeted at those people who will gain maximum benefit in terms of outcomes and savings. Changes made to personal budget calculator and social workers have been briefed and are now using this refined model, which will increase contributions to the savings target. Benchmarking work to take place over the next two weeks in preparation for individual targets for social workers. Key performance measures agreed and will be collected as part of departmental scorecard. Overall performance of commissioning budget is key with further review of specific monitoring arrangements for targeted savings. Work progressing on Commissioning budget management information and monitoring. Core Group currently dealing with request to recruit additional Occupational Therapists to expand reablement - issue with financial savings target if delayed. Also request for Data Entry Clerks to assist in entering data into SWIFT.
Harry Catherall	David Kerambrum	-	-	-	<b>ADU-03</b>	<b>Outsource or remodel in-house provision - residential and extra care, day services, rehabilitation and enablement, management</b>	<b>1,866</b>	<b>1,753</b>	<b>1,765</b>	<b>-101</b>	<b>TBC</b>	<b>336</b>	<b>Details below</b>	
		One	✓	-	ADU-03-001	Remodel Residential Homes Staffing	147	147	147	0	8	43	A	Project completed, monitoring to ensure that delivery continues to plan. Problems around current year pressures now removed from reporting of transformation process
		One	✓	-	ADU-03-002	Additional income in residential care	49	49	49	0	0	0	G	Review of Adults income now completed and additional income identified from the residential care homes. Monitoring to ensure continued delivery of efficiency
		Two	✓	-	ADU-03-004	Remodel Day services	878	776	785	-93	20	93	A	New service being delivered. Close monitoring indicates a shortfall in the savings achievable - it is anticipated these can be offset by other areas of savings in the portfolio that have been over achieved. Moving into culture change stage and interdependencies with REACH.
		Two	✓	-	ADU-03-005	Closure of day care sites	124	124	124	0	0	107	G	Project completed, monitoring to ensure that delivery continues to plan. Problems around current year pressures now removed from reporting of transformation process
		Two	✓	-	ADU-03-006	Rehab and Enabling - release vacant posts	206	195	195	-11	0	11	A	Budget released, DIR costs offset against the gross salary costs.
		One	✓	-	ADU-03-007	Alternative management of Shared Lives service	28	28	31	3	0	0	G	Post released and managed by St Aiden's short term breaks manager
		One	✓	-	ADU-03-009	Remodel Management structure	217	217	217	0	TBC	0	G	Stage 2 report signed off and new structure now in place. VR's and FTC left on 31/03/11. Issues with part year effect due to protection, being finalised. Moving into culture change stage and interdependencies with REACH.
		Two	✓	-	ADU-03-003	Remodel extra care services	162	162	162	0	0	67	G	Project completed, monitoring to ensure that delivery continues to plan. Initial results indicate that the target will be met however, the coming winter months may see additional pressures on the service. Therefore continuing to monitor and will update forecast in last quarter of the year
Two	✓	-	ADU-03-008	Alternative provision of services from Midway	55	55	55	0	0	15	G	To be achieved through tendering and outsourcing exercise. On track to make the full target savings. Outsourcing to be achieved from July. Contract due for signing on 30/06/11. Additional income of £32k achieved through leasing the property (maintenance and Housing Benefit contribution).		
David Kerambrum/ Gladys Rhodes-White	Vanessa Hollings	One	✓	-	ADU-04	Supporting People review	185	185	185	0	0	0	G	This efficiency has actually exceeded target and next years efficiency has already been made. CTP managing Supporting People payments at level of allocation. £4.5m. Consultations with providers completed. Efficiencies have been negotiated and agreed with 43 (out of 44) contracts currently in place with independent SP providers through a combination of value for money assessments in addition to detailed consultation on an individual provider basis discussing any potential impact and associated risk to service users, staff and the organisation. In House SP Service contract values not reduced.
David Kerambrum		One	✓	-	ADU-05	Remodel Administration team	150	150	150	0	0	0	G	Stage 2 signed off in Sept 2010. Relates to staffing costs, remodelling has taken place and people and now in post. Budgets have been reduced to represent the new cost structures. Monitoring is required over the year to ensure that spending remains in line with budget.